COntinuity of OPerations

(aka: COOP)

What would you do if your building was made unusable by a disaster, if your staff was unavailable, or if you had no way of reaching your members?

Has this happened to your organization?

By developing a Continuity of Operations (COOP) plan you can significantly strengthen your ability to serve your community during and after disasters.

Purpose of COOP Planning

The purpose of the Continuity of Operations (COOP) plan is to establish policy and guidance to ensure that essential functions for an organization are continued in the event that manmade, natural, or technological emergencies disrupt or threaten to disrupt normal operations.

COOP vs Emergency Response

- Organizations might have emergency response plans
 - Planning for fire, tornado, active shooter, etc.
 - Evacuation/take cover, stored food/water
 - Emergency call down lists
 - Keep people and property safe
- COOP planning is to have the tools, staff, and ability to perform the business activities, including any emergency response plans.
- Does not apply to temporary disruptions of which are anticipated to be restored within a short period of time.

Hazards that Disrupt Operations

- Building is Compromised/No Entry: Tornado, Flood, Earthquake, Gas Explosion
- Can't get to the Building: Chemical Spill/Gas Leak
- Building without Power
- No Network Access (server down, internet down)
- Staff is Compromised: Influenza Outbreak
- Supplier Compromised
- Anything that significantly compromises the Essential Functions

State Agency Example

- 2006 Ice & Snow became too heavy for the roof of 3 Dept of Health and Senior Services buildings in Jefferson City
- Evacuation
- Relocated some essential functions/staff
- Most sent home on administrative leave for 3 days
- Loss of productivity, \$\$
- Did not have an effective COOP Plan!

COOP Planning

- Must be reasonable, practical, and achievable
- Not planning for every possible incident/hazard
- Plan for ANY disruption
- Create a Planning Team with staff from all areas of your organization. Involving them will keep them engaged.
- Write the Plan
- Train Staff
- Test the Plan

COOP Template

- FEMA template is available
- The Missouri Department of Health and Senior Services and SEMA partnered to develop a simple template
 - Very basic and adaptable to almost any type of agency or organization
 - Available in Microsoft Word to allow modifications
 - Primary components of a COOP in form of 13 worksheets

Orders of Succession and Delegation of Authorities

What happens when our leaders aren't available? Clergy, Staff, Lay

| Key Position | Successor | Delegated Authority(s) | Activation and Termination of Delegated Authority(s) | Documentation of Authority(s) |
|--------------------|--------------------|--|--|-------------------------------|
| Executive Director | Assistant Director | All | Activated: ED is not available during COOP plan activation Terminated ED is available or emergency is over | Policy X.x |
| Assistant Director | Program X Manager | Supervisory authority only. No fiscal authorities. | Activated: AD is not available during COOP plan activation Terminated: AD is available or emergency is over | Policy X.x |
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Determine Essential Functions

What are your Business Activities? How critical are they?

| Programs & Services | Essential? (Y/N) | If Yes, Why? | Position/Staff Person Responsible |
|-------------------------|---------------------|--|--------------------------------------|
| Administrative Services | Y | Core of the organization. Necessary to be in place for any function to operate. | Executive Director |
| Program X | Y | Provides X during disasters | Program Manager X |
| ProgramY | Υ | Serves critical population | Program Manager Y |
| Program Z | N | | Program Manager Z |
| Payroll | Υ | Staff depend on income | Payroll Manager |
| Sheltering | Y | Community relies on FBO to provide shelter during disaster | Shelter Coordinator |
| Worship Service | | | |
| Outreach | | | |
| Coordinate Volunteers | | | |

Prioritize Essential Functions

How quickly does the activity need to be back up and functioning? Immediately, Within One Day, One Week, or a Month What do you focus on first?

| Essential Function | Recovery Time | Priority |
|-------------------------|------------------|----------|
| Administrative Services | Immediately | 1 |
| Program X | Day | 1 |
| Program Y | Week | 1 |
| Payroll | Week | 2 |
| Sheltering | Immediately | 1 |
| | | |
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Essential Functions Staff

Use actual names in this worksheet

| Lead Clergy or Office Manager (John Smith), Assistant Manager (Nancy Jones), Secretary (Mary Johnson) | |
|---|---|
| Program Manager (Sally Simpson) | Jill Rogers (used to manage this program) |
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| <i>(</i> | Assistant Manager (Nancy Jones), Secretary Mary Johnson) |

Essential Function Go Kits

Create a Worksheet for each Essential Function

| Types of Content | Specific Item(s) and Brief Description | Last Review/Update |
|--------------------------|---|-----------------------|
| Flash Drive | Member registry, Staff contact info, COOP Worksheets, policy manual, statutes, rules, | January 2015 |
| Administrative materials | Laptop, portable printer, paper, pens, stapler, other office supplies, | January 2015 |
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Vendor Information and Restocking Plan

| Vendor Information Name, Address Phone & Fax Email, Website Name of Contact | Services Vendor Provides to Organization | Additional Information |
|---|---|------------------------|
| Account Number ABC Office Supplies | Provides misc office supplies | Closed on Tuesdays |
| 123 Main, JC, MO 555-5555 | '' | , |
| ABCOS@fakemail.com | | |
| Michael Johnson Acct# 33-4523 | | |
| Joe's Information Technology 555-5555 | Provides setup and maintenance to the servers and computers | Don't ask for Joe |
| Computerjoe@fakemail.com | servers and compoters | |
| Sally Jones Acct# XM202 | | |
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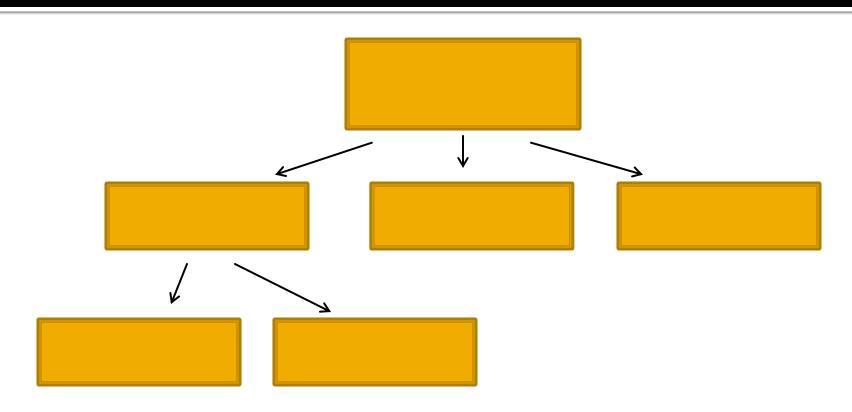
Inventory of Vital Records

| Essential Function | Vital File, Record, or Database | Description | Form(s) and Location(s) of Record | Supporting Applications and/or MIS | Maintenance Frequency | Additional Back-ups / Protections |
|--------------------|--|---|--|------------------------------------|-------------------------------|---|
| Payroll | Finance Records | Financial accounts and statements | Electronic Record on server and at Bank | Microsoft Excel | None | Data backed up weekly on external hard drive. Bank has protections. |
| Administrati on | Congregation Database | Registry of congregation's contact info | Hard copy in office file. Electronic on X computer hard drive. | Microsoft Access | Norton Anti- Virus nightly | Weekly backup on external drive. |
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Staff Calling Tree (Table Style)

| CALLER | STAFF TO CALL | HOME PHONE # | CELL PHONE # | ALTERNATE PHONE # | OFFICE PHONE # |
|--------|---------------|--------------|--------------|----------------------|----------------|
| Jim | Fred | | | | |
| | Sally | | | | |
| | Michelle | | | | |
| | | | | | |
| Fred | Jack | | | | |
| | Jill | | | | |
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Staff Calling Tree (Organizational Chart Style)



Communications Plan with Partners

| Party to Notify | Methods of Notification | Notifier | Comments/Notes |
|----------------------------|---|----------------|----------------|
| Alternate facility manager | Landline phone xxx-xxxx Cell phone xxx-xxxx Email Address Face-to-face meeting | Office Manager | |
| Members/Congregation | Calling Tree, Facebook, Twitter, Local Radio, etc. | Office Manager | |
| General Public | Facebook, Radio, Newspaper, Sign outside of bldg, etc. | Office Manager | |
| Regional Office | Phone xxx-xxxx | Office Manager | |
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Alternate Work Site Requirements

| Essential Function | # of Staff | Power | Furniture Equipment | Comms | Floor Space | Telecommute? |
|----------------------------|---------------|-------|------------------------|--------------------------------------|----------------|--------------|
| Administrative Services | 3 | Yes | Small workspace | Cell phone Laptop Internet preferred | Minimal | Yes |
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Alternate Work Site Options

| Facility Name, Address, and Contact | Specifications and Considerations | Agreements |
|---|--|--|
| Community Center 123 Main Street City Manager 555-1234 | The community center has two meeting rooms that would be a viable solution for some staff. Plenty of electrical outlets and Wi-Fi is currently available. 12 chairs and 2 large tables in each room, could accommodate up to 12 staff comfortably. No privacy. | Submit request to the City when space is required. |
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COOP Plan Training Program

| Type of Training | Recipients | Method(s) | Frequency |
|------------------|---|----------------------------|---------------|
| Orientation | All staff initially, then new employees | In-person training program | Once |
| Annual Update | All staff | PowerPoint Review | Once per year |
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COOP Plan Exercise Program

| Туре | Participants | Frequency | Location |
|---------------------|--------------|-----------|----------------------|
| Verbal walk-through | Entire staff | Biannual | Throughout Agency |
| Table top exercise | Management | Annual | Main Conference Room |
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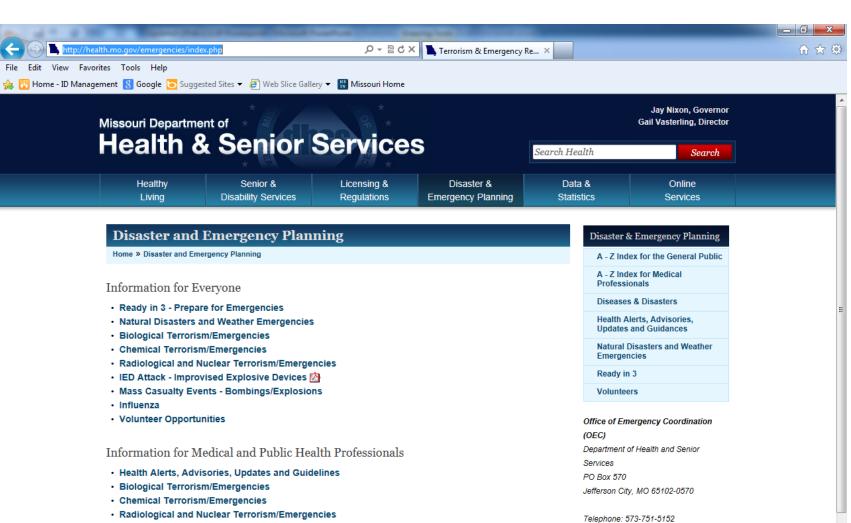
COOP Template

DHSS/SEMA Template (worksheets presented)
http://health.mo.gov/emergencies/index.php

FEMA Template

http://www.fema.gov//media-

library/assets/documents/90025



- Explosions and Traumatic Injuries
- Influenza (Pandemic and Seasonal)
- Medical Countermeasures/Strategic National Stockpile (SNS)
- Additional Resources for Disasters and Emergencies
- Volunteer Opportunities
- Continuity of Operations (COOP)

FAX: 573-526-8389

Email: DRMS@health.mo.gov





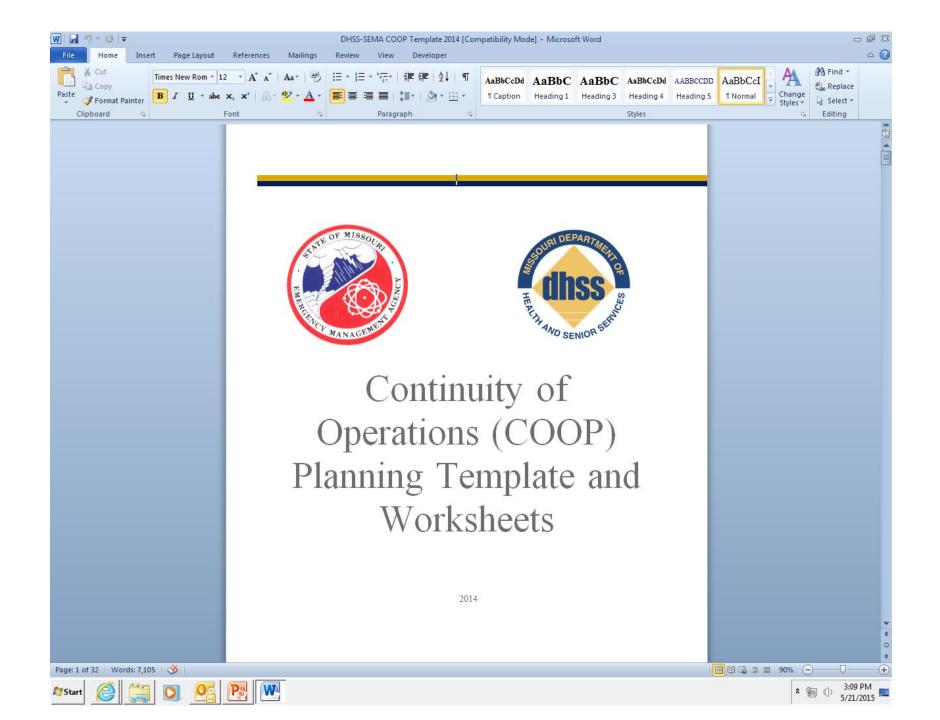












COOP Template

QUESTIONS?

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