2025 Diocesan Draft Budget

– The Diocese of – West Missouri



 \bigcirc

Table of Contents

| Introduction | 2 |
|------------------------------------|----|
| Expenses | 3 |
| Practicing God's Economy | |
| How We Serve Others | 6 |
| How We Proclaim the Good News | |
| How We Form Disciples | 10 |
| How We Strive for Justice | |
| How We Support This Important Work | |
| Revenue | |
| Assessments | |
| Investment & Other Income | |
| Budget Summary | |
| Financial Support Opportunities | |
| Appendix | |

The draft before you is a continuation of our 2024 diocesan budget, an endeavor of aligning our budget with our newly articulated mission and vision. Each ministry and administrative program submitted 2025 budget requests to reflect their planned 2025 expenses. You'll see many similarities to our current budget, with some new additions along the way, and you'll find we are continuing to grow into fuller visions of the ministry proposals submitted last year. As you'll recall, we discerned that some proposals were right for us but not right for the time, and others of which would require a longer runway to get up to speed. This 2025 budget draft attempts to leave space for the new possibilities and priorities that may arise under the leadership of our next bishop, while furthering us on the trajectory we've mutually discerned is right for us at this time as we are *growing in ministry together*.

Expenses

2023 Actual \$1,632,075

2024 Budget \$2,014,163

2025 Request \$2,131,340



Expenses Practicing God's Economy: ^{What we give with the} gifts we are given



Acknowledging that everything we have is a gift from God, our diocese seeks to be faithful stewards of the gifts entrusted to us by giving from our first fruits for the advancement of God's Kingdom. God so loved the world that he gave his only Son to us, and we follow in the Way of Jesus by giving first for the sake of others. Trusting in God's provisions and mindful that our lives are not our own, we seek to share funds beyond our diocese to support mission and ministry to communities and peoples we may never meet in this life. We participate in the work of The Episcopal Church at large, nonprofit ministries in our midst, and for the common good around the globe.



General Church Assessment

to support the mission and ministry of The Episcopal Church through the General Convention, the Office of the Presiding Bishop, and beyond [canonically required].

\$217,690

NourishKC

(formerly known as Episcopal Community Services), is a feeding ministry that has historically been supported by the dioceses of West Missouri and Kansas, as well as many of our churches in the Kansas City area.



Council of Churches of the Ozarks

is an ecumenical organization that works to provide resources and address humanitarian needs in the greater Springfield area.



International Outreach Grants

originally titled Millennium Development Goals, these matching grants provide funds for various global initiatives to address needs in marginalized and vulnerable communities [canonically required].

\$2,500

Episcopal Relief and Development

is the official international humanitarian organization of The Episcopal Church and works to address poverty, hunger, and disease, as well as responding to natural disasters [canonically required].

2023 Actual \$280,669 2024 Budget \$257,135

2025 Request \$265,109

Expenses How We Serve Others



Our mission of serving others seeks to follow Christ, who came to serve rather than to be served. Because our ministries in local communities each take unique shape, and because our churches are mission outposts in the Kingdom of God, funds for serving others are granted through diocesan committees to individual projects across the diocese.



Centralized Granting Committee

funding for projects related to the diocese's four pillars of mission. Any ungranted funds remaining at the end of the year will be retained for granting next year.

\$80,000

Property Maintenace Fund

transferred from the operating budget to the Property Maintenance Fund, detailed on the Grants & Resources page.

2023 Actual \$0 2024 Budget \$150,000 2025 Request \$180,000

Expenses How We Proclaim the Good News



Proclaiming the Good News of God in Christ within each of the communities we serve takes many forms. Through our office of communications, our diocese provides digital media outlets and resources for engaging and empowering our churches and others to share the work God is doing in our midst. Trusting in the sacramental graces bestowed in ordination for the proclamation of the Gospel and the provisions of grace through sacramental ministry, we support ministers to engage communities around the diocese "to equip the saints for the work of ministry and the building up of [Christ's] body" (BCP, 533).

Expenses How We Proclaim the Good News



\$50,000

Shared Ministry Developers

supports multiple congregations, but does not create regional ministries.

\$60,000

Curacy Program

support from the diocese subsidizes a portion of the cost incurred by parishes instituting curacy programs.

\$118,913

Hispanic/Latino Ministry

is led by the diocesan Missioner of Hispanic/Latino Ministry, who serves two congregations, plans retreats, and offers support to churches in need of services in Spanish.

\$6,000

Programming, such as retreats and Virgin of Guadalupe celebrations.

\$104,913

Personnel (1.0 FTE), the Diocesan Missioner for Hispanic/Latino Ministry \$8,000 Travel (1.0 FTE) for Hispanic/Latino Ministry

Expenses How We Proclaim the Good News



Communications

support the diocese and its churches in all aspects of informing, educating, and engaging members and the local community via digital and other communications media.

\$2,000 Web Domain and Hosting Services

\$2,000 SWAG and print marketing promotional materials \$400 Internet Advertising Grants for church marketing

\$4,000 Communications equipment repair and replacement

\$5,000 Translation Service and Software tools \$600

Épiscopal Communicators Network membership and access to training

\$5,000

Marketing tools and online subscriptions for posters, banners, and ad hoc social media advertising. **\$7,000** Travel to diocesan events \$14,000 Contract services for services needed above and beyond the Communication Director's scope of capacity.

\$78,532 Personnel (1.0 FTE), the Communications Director

2023 Actual \$220,999 2024 Budget \$357,230 **2025 Request** \$347,445



Christ's call for his disciples to make further disciples continues to our day. Throughout all ages and stages of life, we seek to provide opportunities and resources for Christians to deepen their faith, grow in their relationship with Christ, and go out into the world to continue making disciples who follow in the Way of Jesus. Our formation ministries reach young and old, lay and ordained, individuals and communities across all spectra of our diocese.



Daughters of the King

is a women's organization within The Episcopal Church dedicated to prayer, service, and evangelism.

Heartland Cursillo Ministry

focuses on spiritual growth, Christian leadership development, and fostering deeper relationships through retreats and ongoing support.



Stewardship Commission

provides resources and training to help churches and individuals develop their understanding and practice of stewardship through a variety of means and provides access to The Episcopal Network for Stewardship through a diocesan membership.

\$12,000

Clergy Retreats

offer time for renewal and strengthening of collegial relationships.

\$68,948

Congregational Development and Transitions

supports the role of the Diocesan Missioner for Transitions, who serves as a resource and guide for churches and clerics during times of transition, as well as a resource for congregational development.

\$2,000

Beginning Well is designed for orientation to the diocese as well as an ongoing community of support for newly ordained clergy and clergy new to the diocese

\$8,000

Travel costs for the diocesan Missioner for Transitions within the diocese and to provincial transition meetings

\$58,948

Missioner for Transitions (0.5 FTE) compensation - stipend and benefits

\$111,749

Vocations Ministry

complies with Church canons to provide for the recruitment, discernment, and formation of those called to ministry in the Church, both lay and ordained.

\$40,000

Bishop Kemper School for Ministry provides theological training and formation for those pursuing ordained ministry and lay leadership roles, and this amount is our covenated share as a sponsoring diocese

\$20,000

Scholarship aid for seminarians attending residential seminaries or The Bishop Kemper School for Ministry

\$3,500

General Ordination Exams for postulants taking the exams in 2025

\$27,259

Missioner for Vocations (0.25 FTE) compensation - stipend and benefits

\$4,000

Lay Certificate Support at Bishop Kemper School for Ministry to offer opportunities for lay ministers to study at a subsidized rate

\$6,000

Vocations and discernment activities, such as discernment weekends and recruitment visits

\$800

Background checks in compliance with Church Canons, with costs being shared between the individual, the local church, and the diocese

\$2,000

Ordination expenses, such as bibles, certificates, and bulletins

\$1,000 Chaplain to Retirees - North (0.1 FTE) honorarium

\$2,190

Psychological exams in compliance with Church Canons, with costs being shared between the individual, the local church, and the diocese

\$4,000 Travel costs for the diocesan Missioner for Vocations

\$1,000 Chaplain to Retirees - South (0.1 FTE) honorarium

\$12,000

Clergy Continuing Education

complies with Church canons to provide for the continuing education of clergy.

\$3,000

"In-house" education opportunities for clergy within the diocese

\$9,000

Continuing education grants for expenses requested by clerics after pertinent congregations/ministries provide their budgeted funds for continuing education

\$10,000

Spiritual Formation

encompasses practices and resources to nurture spiritual growth, deeper relationships with God, and equip laity and clergy for ministry and service within the Church and the world.

\$5,000

Annual Forma Conference brings together Episcopal educators, formation leaders, and ministers for exchanging ideas and exploring innovative approaches to Christian formation and education

\$5,000

provides recommended curricula, resources, and supplies for spiritual formation

\$10,000

Children's Ministry

is designed to benefit the children of the diocese by hosting events, providing education and formation resources, and training for children's ministers in local churches

\$5,000

Programs and materials for events tailored to children

\$5,000

Trainings for local churches for children's ministers

\$150,216

Youth Ministry

is dedicated to engaging and empowering youth in their spiritual journeys, providing space for fellowship, worship, education, and service to cultivate their faith and active participation in the life of the church.

\$85,216 Personnel (1.0 FTE), the diocesan Missioner for Youth Ministry

\$7,000

Travel costs for the diocesan Missioner for Youth Ministry throughout the diocese

\$6,000

Continuing education and training opportunities for the diocesan Missioner for Youth Ministry, caregivers, volunteers, and clergy

\$2,000

Office and communications to support youth, caregivers, volunteers, and churches

\$5,000

General Convention Reserve to help cover the costs associated with youth attending the triennial General Convention

\$6,000

Ministry assistance funds for administrative assistance and to hire translators and interpreters for youth events as needed

\$39,000

Program and resources to support youth through events (such as the Episcopal Youth Event, summer camp, and retreats) and supplies for online and in-person gatherings

\$8,000

College and Young Adult Ministry

focuses on supporting and nurturing the spiritual religious lives of college students through supportive community, worship opportunities, and the exploration of faith on campus through peer ministers and campus ministry events.

2023 Actual \$219,296

2024 Budget \$423,381

2025 Request \$391,913

Expenses How We Strive for Justice



Built on our belief that all persons are deserving of dignity as beloved children of God, we strive for justice by advocating – both within our own diocese and in the public sphere – for peace, inclusivity, equity, and reconciliation. Our ministries reach into the legislative work of governance, training within our churches, and building relationships across differences. In our ministries and in the world, we welcome and embrace persons of any race, gender, orientation, ability, or status in the building up of the Kingdom of God.

Expenses How We Strive for Justice

\$2,500

Access for All God's Children

strives to create inclusive and accessible spaces, programs, and ministries that welcome and support individuals of all abilities, ensuring that everyone can fully participate in the life of the Church, through program materials and grants for outreach projects.

\$10,000

LGBTQIA+ Committee

advocates for the full inclusion, affirmation, and support of LGBTQIA+ persons and communities within the church by fostering welcoming and affirming environments for all, through program materials, honoraria, and an LGBTQIA+ retreat.



Peace and Justice Committee

strives for justice for all Missourians by working to reduce and/or end needless gun violence, advocating for physical autonomy and dignity for each person, and creating safe environments for all.



Ecumenical and Interfaith Relations Committee

fosters dialalogue, collaboration, and mutual understanding between The Episcopal Church, other churches and interfaith partners, seeking to promote cooperation in shared ministry and mission.

\$1,400

Ecumenical and Interfaith Officer travel costs to attend annual ecumenical conference

\$500

Missouri Faith Voices advocates for social justice, addresses systemic inequalities, and promotes policies that reflect the values of compassion, equity, and fairness

\$300

Episcopal Diocesan Ecumenical and Interreligious Officers organization dues

\$500

Episcopal-Methodist Dialogue

Expenses How We Strive for Justice



Diversity and Reconciliation Commission

promotes inclusivity through fostering mutual understanding, addressing systemic racism, and facilitating reconciliation within the diocese and beyond.

\$5,000

Union of Black Episcopalians advocates for full participation, representation, and empowerment of Black Episcopalians within the diocese, working towards racial justice and equality

\$10,000

Workshops with anticipated attendance of 30 participants and up to six facilitators

\$200

Book club purchases for books, study guides, and other materials

\$500

Research and studies on the history of diocesan churches, land purchases, building labor, etc.

\$18,000

Pilgrimages to historical sites of the Civil Rights Movement

\$6,000

Celebrations and commemorations, such as Martin Luther King Jr., National Day of Racial Healing, Absalom Jones, and Juneteenth

\$10,000

The 2025 Episcopal AAPI Conference is an opportunity to support Asian American and Pacific Islander (AAPI) members of our diocese as they meet in Kansas City in 2025 and discuss potential new ministries among AAPI communities throughout The Episcopal Church

2023 Actual \$19,893 2024 Budget \$41,655 2025 Request \$65,400

Expenses How We Support this Important Work.



The work of mission and ministry described in all of the categories above rely on volunteer leadership and participation at every level, and some are administrated by diocesan staff and aided through the centralized work of diocesan leadership. The necessary costs associated with personnel, professional expenses, and the ministry of our bishop all support the work of our diocese at large.

Expenses How We Support this Important Work

\$28,950

Professional Fees

for services provided by professionals in various fields

\$13,500 Audit fees by an independent Certified Public Accountant

\$4,000

PayPal fees incurred with the collection of monies for diocesan events and church processing

\$5,000

Legal fees for matters that arise above and beyond the services of the diocesan Chancellor and Vice Chancellor

\$4,850

ACS fees to cover the cost of accounting and people database software

\$600 Bank fees

\$1,000 ADP Payroll fees



Non-compensation Insurance

to protect the diocese and individuals from liabilities and risks, such as property damage, professional liability, and general liability claims

\$12,000 Clergy and Lay Group Life Insurance

\$22,500 Property and Casualty Insurance for the Diocesan Center **\$2,000** Worker's Compensation Insurance

\$25,000

Seminarian Health Insurance for postulants and candidates attending residential seminaries

Expenses How We Support this Important Work.



Diocesan Center Expenses for normal operations

\$17,500 Utilities, including electricity, gas, phones, and water

\$9,000 Office supplies for diocesan staff

\$1,500 Postage **\$8,000** Maintenance, including pest control, HVAC, etc.

\$6,000 Office equipment replacement and repair

\$2,500 Downtown KC Streetcar Assessment \$3,000 Facility repairs

\$4,000 Copy machine expense

\$3,600 Information Technology and Service systems

\$75,000

Reserves for future expenses

\$3,000 Diocesan Center major repairs and replacements

\$12,000 General Convention costs for the bishop and deputies \$35,000 Assessment underfunding

\$25,000 Episcopal Transition, replenishing recent spend in the search for our next bishop

Expenses How We Support this Important Work



Expenses How We Support this Important Work.



\$127,101

Bishop Provisional personnel costs (January through May)

\$119,434 Personnel (1.0 FTE) Bishop Provisional compensation stipend and benefits \$6,000

Bishop travel, both within and outside of the diocese

\$1,667

Bishop hospitality funds allow the bishop to have meals with members of the diocese and visitors to the diocese

\$158,211

Bishop Diocesan

personnel costs (May through December), estimated using the range provided to the Standing Committee by the Diocesan Council for the IX Bishop's compensation. Note: should the bishop-elect relocate and begin their ministry before the ordination and consecration in early May, compensation for that ministry will be funded from the Episcopal Transition reserves

\$139,211

Personnel (1.0 FTE) Bishop Diocesan compensation - stipend and benefits

\$14,000

Bishop travel, both within and outside of the diocese

\$5,000

Bishop hospitality funds allow the bishop to have meals with members of the diocese and visitors to the diocese

Expenses How We Support this Important Work.



\$235,030

Administrative Personnel

to support the mission and ministry of the diocese

\$86,252 Bishop's Executive Assistant (1.0 FTE) compensation stipend and benefits

\$35,908

Human Resources Administrator and Financial Assistant (0.5 FTE) compensation - stipend and benefits

\$106,370

Finance Administrator Personnel (1.0 FTE) compensation - stipend and benefits

\$6,500

Administrative personnel travel and education to attend the Bishop Executive Secretaries Team meeting, Episcopal Business Administration conference, parish financial audits, and other events requiring personnel travel

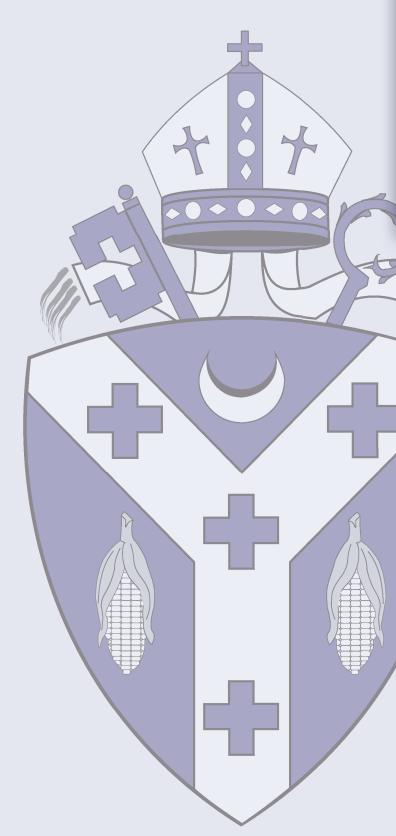
2023 Actual \$676,110 2024 Budget \$784,762 2025 Request \$881,392

Revenue

2023 Actual \$1,768,503

2024 Budget \$2,015,757

2025 Request \$2,131,506



Revenue Assessments



Our ministries as Episcopalians are not siloed to our respective churches; rather, we collegially share in the mission and ministry of the diocese as a whole. United in communion through our bishop, we work together as members of one body as we bear witness to the Gospel of Jesus Christ in the world. Practicing God's economy, we all give to our local churches out of our first fruits, and our churches give to the diocese of their first fruits, contributing to the common costs we share in our diocesan life. Just as each person is called to give from their unique circumstances, so each church gives in proportion to their unique situation.

The assessment base is calculated using 2022 and 2023 Net Operating Income (NOI) less budgeted funds used for outreach. If the 2023 NOI-outreach is greater than 2022, an average is used for the base; if a church's 2023 NOI-outreach is lower, only the 2023 amount is used. Assessments are calculated as follows: 11% of the first \$50,000 of the assessment base, then 12% of the next \$50,000, then 13% of the next \$50,000, and 14% on the remainder of the assessment base over \$150,000.

Revenue Assessments

| Church | 2024 Assessment | 2025 Request | Variance |
|---|-----------------|--------------|---------------------|
| Belton, St. Mary Magdalene | \$23,680 | \$23,253 | \$(426) |
| Blue Springs, Resurrection | \$24,180 | \$28,638 | \$4,458 |
| Bolivar, St. Alban's | \$3,705 | \$3,964 | \$260 |
| Boonville, Christ | \$1,982 | \$2,703 | \$720 |
| Branson, Shepherd Hills | \$5,728 | \$5,613 | \$(114) |
| Camdenton, St. George's | \$4,128 | \$4,203 | \$74 |
| Carthage, Grace | \$67,805 | \$65,340 | \$(2,465) |
| Cassville, St. Thomas a Becket | \$2,864 | \$2,966 | \$102 |
| Chillicothe, Grace | \$6,151 | \$4,448 | \$(1,704) |
| Clinton, St. Paul's | \$910 | \$984 | \$73 |
| Excelsior Springs, St. Luke's | \$4,622 | \$4,885 | \$263 |
| Fayette, St. Mary's | \$1,069 | \$1,177 | \$108 |
| Harrisonville, St. Peter's | \$5,215 | \$4,915 | \$(300) |
| Independence, St. Michael's | \$4,626 | \$6,470 | \$1,844 |
| Independence, Trinity | \$15,188 | \$13,913 | \$(1,275) |
| Joplin, St. Philip's | \$21,476 | \$25,685 | \$4,208 |
| Kansas City, Grace & Holy Trinity Cathedral | \$240,908 | \$240,129 | \$(779) |
| Kansas City, Good Shepherd | \$32,566 | \$34,396 | \$1,831 |
| Kansas City, Redeemer | \$49,955 | \$49,292 | \$(663) |
| Kansas City, St. Andrew's | \$280,684 | \$299,536 | \$18,853 |
| Kansas City, St. Augustine's | \$16,917 | \$16,948 | \$31 |
| Kansas City, St. Mary's | \$26,209 | \$34,049 | \$7,840 |
| Kansas City, St. Paul's | \$109,379 | \$122,314 | \$12,935 |
| Kansas City, St. Peter & All Saints' | \$31,208 | \$34,023 | \$2,815 |
| Kimberling City, St. Mark's | \$5,898 | \$7,280 | \$1,382 |
| Lebanon, Trinity | \$8,958 | \$12,302 | \$3,345 |
| Lee's Summit, St. Anne's | \$10,039 | \$9,877 | \$(162) |
| Lee's Summit, St. Paul's | \$18,398 | \$20,363 | \$1,965 |
| Lexington, Christ | \$3,557 | \$2,020 | \$(1,537) |
| Liberty, Grace | \$19,057 | \$19,716 | \$659 |
| Monett, St. Stephen's | \$2,760 | \$2,775 | \$15 |
| Mt. Grove, Transfiguration | \$845 | \$341 | \$(505) |
| Neosho, St. John's | \$1,466 | \$2,022 | \$555 |
| Nevada, All Saints' | \$7,670 | \$9,122 | \$1,452 |
| Noel, St. Nicholas' | \$2,801 | \$2,844 | \$43 |
| Ozark, St. Matthew's | \$4,512 | \$4,670 | \$158 |
| Raytown, St. Matthew's | \$6,947 | \$7,914 | \$967 |
| Savannah, St. Mary's | \$302 | \$406 | \$104 |
| Sedalia, Calvary | \$15,347 | \$19,515 | \$4,169 |
| Skidmore, St. Oswald's | \$760 | \$718 | \$(43) |
| Springfield, Christ | \$95,179 | \$100,144 | \$4,965 |
| Springfield, St. James | \$27,315 | \$28,462 | \$1,147 |
| Springfield, St. John's | \$38,898 | \$42,949 | \$4,05 [,] |
| St. Joseph, Christ | \$17,955 | \$19,031 | \$1,076 |
| Trenton, St. Philip's | \$1,195 | \$1,319 | \$124 |
| Warrensburg, Christ | \$7,256 | \$6,813 | \$(443) |
| West Plains, All Saints' | \$12,476 | \$9,243 | \$(3,232) |
| TOTAL | \$1,290,744 | \$1,359,687 | \$68,943 |

2023 Actual \$1,209,112

2024 Budget \$1,290,744

2025 Request \$1,359,687

| Account Name | 4 Quarter Average | 5% Draw | Description | Related Pillar | Expense Line Supported |
|--|----------------------|-----------|---|---|--|
| General Fund | \$ 2,138,441 | \$106,922 | The General Fund for the Diocese of West Missouri serves as a financial resource to support various operational and programmatic needs of the diocese. It plays a crucial role in sustaining the day-to-day operations and ministries of the Diocese of West Missouri, enabling it to fulfill its mission and serve its community effectively. | How We Support This Important Work | All |
| Mabel Cave Bequest (Mr. and Mrs. John S Cave Foundation) | \$31,339 | \$1,567 | To be used for Scholarships for the benefit of students studying for Holy Orders of the Protestant Episcopal Church as selected by the Bishop of The Diocese of West Missouri. | How We Form Disciples | Scholarship Aid |
| Kate Leslie Bequest | \$111,926 | \$5,596 | Bequest established for mission work. | How We Serve Others | Centralized Granting Committee |
| William Shank Trust | \$6,381 | \$319 | Memorial to Bishops Spencer & Wells. | | |
| John B Rust Trust | \$14,757 | \$738 | First listed as funds available for Diocese use in 1956 convention journal. | How We Support This Important Work | All |
| Poindexter Fund (The Henry Timanus Poindexter Memorial Fund) | \$13,732 | \$687 | Memorial to Poindexter and Sons Merchandise Company for founder Henry Tiamanus Poindexter, with the income to be used for the Diocese as the Bishop and the Executive Council may direct for religious, charitable and educational purposes. | Practicing God's Economy: What we give with the gifts we are given | NourishKC and Council of the Churches of the Ozarks |
| Bidwell Fund | \$2,630 | \$132 | Given by Mr. Arthur Bidwell, for many years Sexton of Grace Church, now Grace & Holy Trinity Cathedral, for Missionary purposes. | How We Serve Others | Centralized Granting Committee |
| Other Fund | \$353,482 | \$17,674 | General Endowment accumulated since inception. | How We Support This Important Work | All |

| Account Name | 4 Quarter Average | 5% Draw | Description | Related Pillar | Expense Line Supported |
|--|----------------------|--|---|---|---|
| Rust Fund (Francis Story Rust Trust) | \$702,477 | \$35,124 | For the purpose of maintaining and/or promoting the Missionary work of the Church in the rural areas of The Diocese of West Missouri. | How We Proclaim The Good News | Shared Ministry Developers |
| Diocesan College Work | \$287,095 | \$8,000 (Draw is 3.1% due to expense request being \$8,000) | Funds from the sale of St Thomas the Apostle Center at UMKC with proceeds restricted for college use and to be invested, and that income be used for college work. | How We Form Disciples | Campus Ministry |
| McGuire (Walter W McGuire Trust) | \$21,683 | \$1,084 | Shown as fund balance as a Mission Fund. | How We Serve Others | Centralized Granting Committee |
| Marion Shields Matheny Memorial Fund | \$36,805 | \$1,840 | Funds for Seminary Students from West Missouri. | How We Form Disciples | Scholarship Aid |
| Diocese of West Missouri School for Ministry | \$61,875 | \$3,094 | Originally for the Missouri School for the Diaconate. | How We Form Disciples | Bishop Kemper School for Ministry |
| Church Growth 5th Start | \$13,861 | \$693 | Spanish Language Kansas City. | How We Proclaim The Good News | Hispanic/Latino Ministry |
| Georgiana King Restricted | \$47,731 | \$2,387 | For mission projects outside the continental United States. | Practicing God's Economy: What we give with the gifts we are given | International Outreach Grants |
| Clergy Cont. Education & SABB Endowment Fund | \$20,859 | \$1,043 | For clergy continuing education and sabbatical support. | How We Form Disciples | Clergy Continuing Education |
| Elmquist Fund | \$303,902 | \$15,195 | Bequest to be used by the Diocese to provide funds for the education of new clergy enrolled in continuing ministerial education programs. | How We Proclaim The Good News | Curacy Program |
| Youth Ministry Fund (from Cliff Springs Sale) | \$739,648 | \$36,982 | Funds from the sale of Cliff Springs designated by Diocesan Council to be used for youth ministry. | How We Form Disciples | Youth Ministry |



| Account Name | 4 Quarter Average | 5% Draw | Description | Related Pillar | Expense Line Supported |
|---|----------------------|-----------|---|--|---------------------------|
| Expansion Fund | \$2,344,224 | \$117,211 | Funds to be used for the development and maintenance of church property in the Diocese of West Missouri. | How We Serve Others | Property Maintenance |
| St. Luke's Endowment | \$3,832,659 | \$191,633 | Unrestricted money from St. Luke's Hospital. | How We Support This Important Work | All |
| Mary Miller Fund | \$1,386 | \$- | For use in the maintenance of the Episcopal Church House for Girls. | - | - |
| Diocese of West Mo - Interim Ministry | \$64,723 | \$- | For education/specialized training needed to become an interim minister. | - | - |
| Episcopal Transition Reserve | \$272,772 | \$- | To cover expenses related to search and hiring of Bishops for The Diocese of West Missouri. | - | - |
| Seventh Start Fund | \$30,682 | \$- | Established from 2003 and 2004 budget for Church Growth & Evangelism. | - | - |
| School for the Diaconate | \$18,185 | \$- | Funds for West Missouri School for Ministry. | - | - |
| Auto Replacement Fund | \$72,779 | \$- | Funds to provide vehicles to the Bishop and any other employee where it is considered beneficial to the Diocese. | - | - |
| TOTAL | \$11,546,033 | \$547,921 | | | |



\$179,998

Remfry/Shank Trust



Cost-Sharing with the Evangelical Lutheran Church in America Central States Synod for Diocesan Center use



Treasury Bill Income

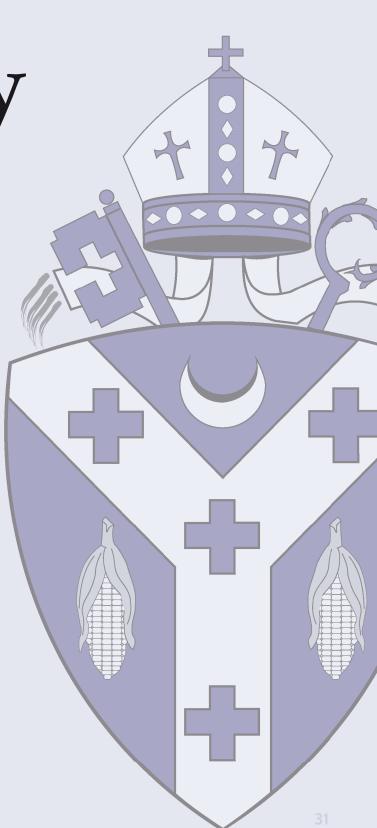
\$2,500

Miscellaneous Income

2023 Actual \$559,391 2024 Budget \$725,013 2025 Request \$771,819

Total 2025 Budgeted Revenue: \$2,131,506

Budget Summary



2025 Budget Summary



| REVENUE | | EXPENSES | |
|----------------------|-------------|---------------------------------------|-------------|
| Assessments | \$1,359,687 | Practicing God's Economy | \$265,190 |
| Investment Income | \$727,919 | How We Serve Others | \$180,000 |
| ELCA Cost-sharing | \$26,400 | How We Proclaim the Good News | \$347,445 |
| Treasury Bill Income | \$15,000 | How We Form Disciples | \$391,913 |
| Misc. Income | \$2,500 | How We Strive for Justice | \$65,400 |
| | | How We Support this Important Work | \$881,392 |
| TOTAL | \$2,131,506 | TOTAL | \$2,131,340 |

Projected Budget Surplus: \$166

Financial Support Opportunities

Financial Support Opportunities



Centralized Granting Committee: This budget includes \$100,000 designated for grants to be awarded to local churches and ministries across the diocese for mission and ministry projects that align with the diocesan pillars of mission. Unspent 2024 Centralized Granting funds will be available for granting in 2025.

Property Maintenance Fund: With the 2024 budget, the Diocesan Council is establishing a Property Maintenance Fund to support the churches of our diocese in efforts to maintain our capital assets.

Curacy Program: In recent years, funds have been contributed to support the start of a diocesan curacy program, which will offer newly ordained priests the opportunity to begin their ordained ministry with mentorship from experienced rectors while also supporting churches currently not served by permanent clergy.

Diocesan Lines of Credit: Rather than taking out conventional loans, the churches of our diocese may request a 0% interest Line of Credit to fund urgent needs.

To learn more about these opportunities to support our congregations financially, contact Ron Weil at finance@diowestmo.org. 34

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|-------------------------------------|-------------|-------------|--------------|---------------|
| Expenses | \$1,632,075 | \$2,014,163 | \$2,131,340 | \$117,177 |
| Practicing God's Economy | \$280,669 | \$257,135 | \$265,190 | \$8,055 |
| International Outreach Grants | \$13,809 | \$15,000 | \$15,000 | \$0 |
| General Church Assessment | \$204,360 | \$207,035 | \$217,690 | \$10,655 |
| Province VII Assessment | \$0 | \$2,600 | \$0 | (\$2,600) |
| Nourish KC | \$30,000 | \$15,000 | \$15,000 | \$0 |
| Churches of the Ozarks | \$30,000 | \$15,000 | \$15,000 | \$0 |
| Episcopal Relief & Development | \$2,500 | \$2,500 | \$2,500 | \$0 |
| How We Serve Others | \$0 | \$150,000 | \$180,000 | \$30,000 |
| Centralized Granting Committee | \$0 | \$100,000 | \$100,000 | \$0 |
| Property Maintenance Fund | \$0 | \$50,000 | \$80,000 | \$30,000 |
| How We Proclaim the Good News | \$220,999 | \$357,230 | \$347,445 | (\$9,785) |
| Leadership Development | \$0 | \$110,000 | \$110,000 | \$0 |
| Shared Ministry Developers | \$0 | \$50,000 | \$50,000 | \$0 |
| Curacy Program | \$0 | \$60,000 | \$60,000 | \$0 |
| Hispanic/Latino Ministry | \$99,251 | \$115,817 | \$118,913 | \$3,096 |
| Hispanic Ministry Salary | \$52,103 | \$54,600 | \$59,547 | \$4,947 |
| Hispanic Ministry Housing | \$17,400 | \$18,500 | \$17,400 | (\$1,100) |
| Hispanic Ministry Staff Pension | \$5,383 | \$17,105 | \$13,850 | (\$3,255) |
| Hispanic Ministry Staff Health Ins. | \$12,784 | \$13,612 | \$14,116 | \$504 |
| Hispanic Ministry Mileage | \$7,273 | \$4,000 | \$8,000 | (\$4,000) |
| Lent Spiritual Retreat | \$1,786 | \$4,000 | \$3,000 | (\$1,000) |
| Day of the Virgin of Guadalupe | \$2,521 | \$4,000 | \$3,000 | (\$1,000) |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|--|-------------|-------------|--------------|---------------|
| Communications | \$121,748 | \$131,413 | \$118,532 | (\$12,881) |
| Episcopal Communicators Conference | \$80 | \$650 | \$600 | (\$50) |
| SWAG & Print Marketing Materials | \$0 | \$0 | \$2,000 | \$2,000 |
| Domain & Hosting Services | \$0 | \$0 | \$2,000 | \$2,000 |
| Diocesan Web Site | \$27,504 | \$7,674 | \$0 | (\$7,674) |
| Grants for Internet Advertising | \$10 | \$1,600 | \$400 | (\$1,200) |
| Grants for Parish Websites | \$0 | \$770 | \$0 | (\$770) |
| Communication Travel | \$958 | \$9,130 | \$7,000 | (\$2,130) |
| Translation Services & Software Tools | \$2,461 | \$11,515 | \$5,000 | (\$6,515) |
| Contract Services | \$705 | \$20,000 | \$14,000 | (\$6,000) |
| Marketing Tools / Online Subscriptions | \$0 | \$0 | \$5,000 | \$5,000 |
| Communication Equipment | \$0 | \$0 | \$4,000 | \$4,000 |
| Photography Services | \$0 | \$3,600 | \$0 | (\$3,600) |
| Communications Salary | \$63,524 | \$53,560 | \$54,969 | \$1,409 |
| Communications Pension | \$7,056 | \$4,820 | \$4,947 | \$127 |
| Communications Payroll Tax | \$4,177 | \$4,097 | \$4,205 | \$108 |
| Communications Health Insurance | \$14,998 | \$13,612 | \$14,116 | \$504 |
| Communications Disability | \$275 | \$384 | \$295 | (\$89) |
| How We Form Disciples | \$219,296 | \$423,381 | \$391,913 | (\$31,469) |
| Heartland Episcopal Cursillo | \$500 | \$500 | \$500 | \$0 |
| Clergy Retreats | \$3,247 | \$12,000 | \$12,000 | \$0 |
| Stewardship Commission | \$0 | \$5,226 | \$7,000 | \$1,774 |
| Continuing Education | \$0 | \$3,000 | \$3,000 | \$0 |
| Continuing Education Grants | \$0 | \$9,000 | \$9,000 | \$0 |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|---------------------------------------|-------------|-------------|--------------|---------------|
| Daughters of the King | \$1,200 | \$1,200 | \$1,500 | \$300 |
| Vocations Ministry | \$50,361 | \$113,213 | \$111,749 | (\$1,463) |
| Psychological & Medical Exams | \$1,487 | \$2,190 | \$2,190 | \$0 |
| General Ordination Exam | \$750 | \$4,500 | \$3,500 | (\$1,000) |
| Vocations Missioner Travel/Meetings | \$549 | \$4,000 | \$4,000 | \$0 |
| Ordination Expenses | \$674 | \$1,500 | \$2,000 | \$500 |
| BKSM Support | \$36,000 | \$40,000 | \$40,000 | \$0 |
| Vocations & Discernment | \$0 | \$6,000 | \$6,000 | \$0 |
| BKSM Lay Certificate Support | \$0 | \$4,725 | \$4,000 | (\$725) |
| Background Check | \$522 | \$537 | \$800 | \$263 |
| Scholarship Aid for Seminarians | \$10,379 | \$21,200 | \$20,000 | (\$1,200) |
| Vocations Salary | \$0 | \$22,509 | \$23,101 | \$592 |
| Vocations Pension | \$0 | \$4,052 | \$4,158 | \$107 |
| Chaplain to Retirees (North & South) | \$0 | \$2,000 | \$2,000 | \$0 |
| Congregational Dev. & Transitions | \$75,213 | \$69,853 | \$68,948 | (\$905) |
| Transition Missioner Travel | \$13,163 | \$8,000 | \$8,000 | \$0 |
| Transition Missioner Salary | \$49,164 | \$43,260 | \$44,398 | \$1,138 |
| Transition Missioner Pension | \$8,871 | \$7,787 | \$7,992 | \$205 |
| Transition Missioner Health Insurance | \$3,000 | \$6,306 | \$6,558 | \$252 |
| Beginning Well Program | \$1,014 | \$4,500 | \$2,000 | (\$2,500) |
| Spiritual Formation | \$4,793 | \$22,000 | \$10,000 | (\$12,000) |
| Congregational Resources | \$267 | \$12,000 | \$5,000 | (\$7,000) |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|---------------------------------------|-------------|-------------|--------------|---------------|
| Annual Forma Conference | \$4,526 | \$10,000 | \$5,000 | (\$5,000) |
| Children's Ministry | \$0 | \$20,000 | \$10,000 | (\$10,000) |
| Programs and Materials | \$0 | \$10,000 | \$5,000 | (\$5,000) |
| Training for Children's Ministries | \$0 | \$10,000 | \$5,000 | (\$5,000) |
| Youth Ministry | \$78,749 | \$159,390 | \$150,216 | (\$9,174) |
| Youth Missioner Salary | \$41,182 | \$58,710 | \$60,254 | \$1,544 |
| Youth Missioner Pension | \$5,985 | \$10,568 | \$10,846 | \$278 |
| Youth Missioner Health Insurance | \$7,509 | \$13,612 | \$14,116 | \$504 |
| Youth Missioner - Educ. & Training | \$60 | \$12,000 | \$6,000 | (\$6,000) |
| Youth Missioner - Office & Comm. | \$1,890 | \$2,000 | \$2,000 | \$0 |
| Youth Missioner Travel | \$1,200 | \$7,000 | \$7,000 | \$0 |
| Programs & Resources | \$17,590 | \$39,000 | \$39,000 | \$0 |
| Youth General Convention Reserve | \$3,333 | \$4,000 | \$5,000 | \$1,000 |
| Ministry Assistance | \$0 | \$12,500 | \$6,000 | (\$6,500) |
| Campus Ministry | \$5,233 | \$8,000 | \$8,000 | \$0 |
| Campus Ministry Programs & Events | \$5,233 | \$8,000 | \$8,000 | \$0 |
| How We Strive for Justice | \$19,893 | \$41,655 | \$65,400 | \$23,745 |
| Diversity & Reconciliation Commission | \$16,864 | \$30,750 | \$49,700 | \$18,950 |
| Diversity Workshops | \$16,864 | \$9,500 | \$10,000 | \$500 |
| AAPI Conference | \$0 | \$0 | \$10,000 | \$10,000 |
| Book Club | \$0 | \$200 | \$200 | \$0 |
| Union of Black Episcopalians | \$0 | \$2,800 | \$5,000 | \$2,200 |
| Pilgrimages | \$0 | \$14,400 | \$18,000 | \$3,600 |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|--|-------------|-------------|--------------|---------------|
| History of Dio. Churches, Land Purc. | \$0 | \$500 | \$500 | \$0 |
| Celebrations & Commemorations | \$0 | \$3,350 | \$6,000 | \$2,650 |
| LGBTQIA+ Committee | \$0 | \$5,205 | \$10,000 | \$4,795 |
| Access for All God's Children | \$0 | \$2,500 | \$2,500 | \$0 |
| Peace & Justice Committee | \$0 | \$500 | \$500 | \$0 |
| Ecumenical & Interfaith Com. | \$3,029 | \$2,700 | \$2,700 | \$0 |
| Ecumenical & Interfaith Officer Travel | \$3,029 | \$1,400 | \$1,400 | \$0 |
| Missouri Faith Voices | \$0 | \$500 | \$500 | \$0 |
| EDEIO Organizational Dues | \$0 | \$300 | \$300 | \$0 |
| Episcopal-Methodist Dialogue | \$0 | \$500 | \$500 | \$0 |
| How We Support Important Work | \$676,110 | \$784,762 | \$881,392 | \$96,630 |
| Diocesan Governance | \$24,719 | \$38,000 | \$44,000 | \$6,000 |
| Diocesan Archives | \$0 | \$10,000 | \$5,000 | (\$5,000) |
| Diocesan Convention | \$17,082 | \$10,000 | \$20,000 | \$10,000 |
| Diocesan Council & Standing Com. | \$3,530 | \$3,000 | \$4,000 | \$1,000 |
| Deanery Administration | \$4,107 | \$15,000 | \$15,000 | \$0 |
| Balancing Books & Caring for Souls | \$1,009 | \$22,500 | \$22,500 | \$0 |
| Area Bookkeepers | \$0 | \$20,000 | \$20,000 | \$0 |
| Community of Deacons | \$1,009 | \$2,500 | \$2,500 | \$0 |
| Bishop Provisional (Jan - May) | \$292,440 | \$302,129 | \$127,101 | (\$175,028) |
| Bishop's Salary | \$174,283 | \$180,862 | \$77,834 | (\$103,028) |
| Bishop's Housing | \$45,000 | \$45,000 | \$18,750 | (\$26,250) |
| Bishop's Pension | \$39,471 | \$40,655 | \$17,385 | (\$23,270) |
| Bishop's Health Insurance | \$11,784 | \$12,612 | \$5,465 | (\$7,147) |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|-------------------------------------|-------------|-------------|--------------|---------------|
| Bishop's Travel | \$21,902 | \$18,000 | \$6,000 | (\$12,000) |
| Bishop Hospitality | \$0 | \$5,000 | \$1,667 | (\$3,333) |
| Bishop Diocesan (May - Dec) | \$0 | \$0 | \$158,211 | \$158,211 |
| Salary & Housing | \$0 | \$0 | \$110,000 | \$110,000 |
| Pension | \$0 | \$0 | \$19,800 | \$19,800 |
| Health Insurance | \$0 | \$0 | \$9,411 | \$9,411 |
| Travel | \$0 | \$0 | \$14,000 | \$14,000 |
| New Bishop Hospitality | \$0 | \$0 | \$5,000 | \$5,000 |
| Next Bishop Endeavors and Expansion | \$0 | \$0 | \$74,000 | \$74,000 |
| Non-Compensation Insurance | \$30,191 | \$62,500 | \$61,500 | (\$1,000) |
| Property & Casualty Insurance | \$17,915 | \$22,500 | \$22,500 | \$0 |
| Worker Compensation Insurance | \$883 | \$4,000 | \$2,000 | (\$2,000) |
| Seminarian Health Insurance | \$0 | \$25,000 | \$25,000 | \$0 |
| Clergy & Lay Group Life Insurance | \$11,393 | \$11,000 | \$12,000 | \$1,000 |
| Professional Fees | \$22,796 | \$27,900 | \$28,950 | \$1,050 |
| ACS Software | \$4,385 | \$4,850 | \$4,850 | \$0 |
| Audit Fees | \$13,325 | \$12,750 | \$13,500 | \$750 |
| Bank Fees | \$266 | \$300 | \$600 | \$300 |
| Payroll Fees | \$965 | \$1,000 | \$1,000 | \$0 |
| PayPal Fees | \$3,089 | \$3,000 | \$4,000 | \$1,000 |
| Legal Fees | \$767 | \$6,000 | \$5,000 | (\$1,000) |
| Administrative Personnel | \$213,216 | \$227,583 | \$235,030 | \$7,447 |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|---------------------------------------|-------------|-------------|--------------|---------------|
| Bishop's Exec. Asst. Salary | \$58,661 | \$60,009 | \$61,587 | \$1,578 |
| Bishop's Exec. Asst. Pension | \$5,244 | \$5,401 | \$5,543 | \$142 |
| Bishop's Exec. Asst. Health Insurance | \$12,784 | \$13,612 | \$14,116 | \$504 |
| Bishop's Exec. Asst. Disability | \$266 | \$384 | \$295 | (\$89) |
| Bishop's Exec. Asst. Payroll Tax | \$4,491 | \$4,591 | \$4,711 | \$121 |
| Lay Staff Travel & Education | \$5,844 | \$5,000 | \$6,500 | \$1,500 |
| Finance Admin. Salary | \$74,976 | \$76,813 | \$78,833 | \$2,020 |
| Finance Admin. Pension | \$6,712 | \$6,913 | \$7,095 | \$182 |
| Finance Admin. Health Insurance | \$12,784 | \$13,612 | \$14,116 | \$504 |
| Finance Admin. Payroll Tax | \$5,643 | \$5,876 | \$6,031 | \$155 |
| Finance Admin. Disability | \$340 | \$384 | \$295 | (\$89) |
| HR/Fin. Asst. Salary | \$23,662 | \$29,994 | \$30,783 | \$789 |
| HR/Fin. Asst. Pension | \$0 | \$2,699 | \$2,770 | \$71 |
| HR/Fin. Asst. Payroll Tax | \$1,810 | \$2,295 | \$2,355 | \$60 |
| Future Expense Reserves | \$45,696 | \$52,000 | \$75,000 | \$23,000 |
| Assessment Underfunding | \$28,696 | \$35,000 | \$35,000 | \$0 |
| General Convention Reserve Funding | \$12,000 | \$12,000 | \$12,000 | \$0 |
| Episcopal Transition Reserve | \$0 | \$0 | \$25,000 | \$25,000 |
| Special Travel Reserve Funding | \$2,000 | \$2,000 | \$0 | (\$2,000) |
| Diocesan Ctr. Repairs & Replacement | \$3,000 | \$3,000 | \$3,000 | \$0 |
| Diocesan Center Expenses | \$46,044 | \$52,150 | \$55,100 | \$2,950 |
| Electric Expense | \$3,452 | \$3,000 | \$4,000 | \$1,000 |

| | 2023 Actual | 2024 Budget | 2025 Request | 2024-5 Change |
|-----------------------------------|-------------|-------------|--------------|---------------|
| Gas Expense | \$5,055 | \$6,550 | \$6,500 | (\$50) |
| Phones; iPads; Internet | \$823 | \$6,000 | \$6,000 | \$0 |
| Water Expense | \$1,854 | \$1,000 | \$1,000 | \$0 |
| Auto Repair & Maintenance | \$240 | \$0 | \$0 | \$0 |
| Diocesan Center Maintenance | \$7,434 | \$4,500 | \$8,000 | \$3,500 |
| Diocesan Center Repairs | \$2,886 | \$5,000 | \$3,000 | (\$2,000) |
| Street Car Tax | \$2,209 | \$2,000 | \$2,500 | \$500 |
| Office Supplies | \$8,675 | \$7,500 | \$9,000 | \$1,500 |
| Office Equipment | \$1,938 | \$8,000 | \$6,000 | (\$2,000) |
| Copy Machine Expense | \$4,876 | \$3,500 | \$4,000 | \$500 |
| Postage | \$103 | \$1,500 | \$1,500 | \$0 |
| Diocesan Center Misc. Expense | \$0 | \$0 | \$0 | \$0 |
| IT&S Support | \$6,500 | \$3,600 | \$3,600 | \$0 |
| Previous or recateg. budget items | \$215,107 | \$0 | \$0 | \$0 |
| Income | \$1,768,503 | \$2,015,757 | \$2,131,506 | \$115,749 |
| Congregation Giving (Assessment) | \$1,209,112 | \$1,290,744 | \$1,359,687 | \$68,943 |
| Investment Income | \$529,789 | \$671,113 | \$727,919 | \$56,806 |
| Miscellaneous Income | \$5,602 | \$2,500 | \$2,500 | \$0 |
| Cost Share ELCA | \$24,000 | \$26,400 | \$26,400 | \$0 |
| Curacy Program | \$0 | \$25,000 | \$0 | (\$25,000) |
| Treasury Bill Income | \$0 | \$0 | \$15,000 | \$15,000 |
| Income Above (Below) Expenses | \$136,428 | \$1,594 | \$166 | (\$1,428) |

2025 Draft Budget

